City of Chelsea
2020-2021
City Council Visioning Session
5:30 pm– 7:30 pm
February 12, 2020
Historic Chelsea Depot
Agenda

* Council Rules
* Economic Development
* Zoning Ordinance Update
* Parks & Recreation Plan Update
* Transportation
* Sustainability
* Housing
* Regional Opportunities
* Goals and Objectives Review
* Key Dates
* Closing Comments
* Council Rules Attached!

* Committee Appointments
Economic Development

Federal Screw Property Update
- Property Status
- What is City willing/able to do?
  - Clean up Numbers, fencing, site plan

Rockwell
- Property Status/Incentives available

Freer/Trinkle Property Purchase

Current/Future Programs

- Zoning Ordinance update (s)
- Redevelopment Ready Communities (RRC)
- Housing
- Implementing Parks Plan
- Business Incubator
- Developing Entrepreneurial Opportunities
- Trail Marketing
- Brown Drive Connections
- Southtown Infill
Zoning Ordinance Update

1) Consultant Selected
2) Revisions and updates to Zoning Ordinance
3) General Code Review – Enforcement, Fireworks, others?
Two Major Projects identified in Parks Plan
1) Community Center
2) Acquisition of additional park land

Projects that will be completed in 2020-21
1) Parks & Recreation Plan 5 year Update
2) Pierce Park Improvements – Phase 1
3) Greenspace Ordinance/PUD Policy
4) Next phase of Letts Creek Linear Park

Palmer Commons Fee Structure
Trail Connections/Marketing
Proposed 2020 -2021 projects:
  Sibley Road Resurfacing (2021)
  Old 12 (Washtenaw County Road Commission)
Small Urban projects:
  - Wilkinson Cross Islands
  - Freer Road Sidewalk
Tactical Urbanism Pilot programs
Local Street Resurfacing
RTA Planning
WAVE – How Prioritize outreach/education/marketing
Non-motorized Plan
Sustainability

- Reinstate Commission
- Review Recommendations from report
* Reinstate Housing Commission
* Update Mission to include follow up on recommendations, advocacy to implement/plan/budget
* Federal Screw
* Rockwell
* Wolf
* Identified Needs per Housing Report and Commission report
* Proposal to reinstate Housing Commission to develop strategic Housing plan based on recommended action steps in the report
Regional Opportunities

- **Chelsea Youth Mental Health Community Collaborative** /City Liaison to new community coalition
- Housing Options in Chelsea
- Regional Utility Discussions Sylvan Township – Water System Interconnection
- Lima Township
  - 425 Discussion (s)
  - Wolf Property
- Regional Non-Motorized Trail(s) Connections
Proposed Projects

* Transportation/Streets
* Sustainability Recommendation(s) – Community Solar
* Parks Plan Update
  * Community Center Task Force
* Sylvan Water System Interconnection – in partnership with Sylvan Township
City Goal Review

- Included as part of published City Budget
- Discussion:
  - 2020 - 2021 proposed
  - Refer to attachment for detailed listings
Next Steps & Key Dates (2020)

* **1/31** - Internal Management Meetings (Begin January 6th)
* **2/12** – Annual Visioning Session
* **4/20** - Utility Rate Discussion
* **5/4 & 5/11** - Budget Work sessions
* **5/18** - Public Hearing on Budget & Rates (*tentative*)
* **6/1** - Budget adopted
* **7/1** - Start of New Fiscal Year, New Rates Posted on Website
* **8/1** - New Utility Rates Reflected in Utility Bills for July
2020 - 2021
Goals and Objectives
2020-21 Goals and Objectives

GOAL - Maintain Financial Sustainability

Objectives:

1. Maintain a comparative tax rate position in relation to other Southeast Michigan communities by adjusting the General Fund, Solid Waste and Streets millage(s)

2. Have unappropriated reserve fund of 15% to 20% of annual expenses
   - Maintain an unrestricted general fund balance of 15% minimum to 20% maximum of expenditures
   - Maintain a capital outlay reserve in the enterprise funds of 50% to 75% of expenditures as recommended in the Utility Rate Study

3. Attract and maintain prudent growth through an ongoing commitment to economic development
   - Review existing incentives - IFT, REU assistance, etc - and/or create incentives for the types of development desired.
   - In conjunction with DDA, develop Business Incubator Program Concept Plan
   - Take an active role in the Federal Screw Works Property re-development

4. Continue to explore other revenue sources and cost savings measures
   - Aggressively pursue grant opportunities
   - Continue Cost Recovery Ordinance discussion
GOAL - Ensure Good Stewardship of Municipal Infrastructure

Objectives:

1. Establish policy for utilities management based on the following factors:
   - Water, Sewer, and Electrical rate review
   - Sustainability Commission Recommendations—Community Solar
   - Continue to budget for preventative maintenance for streets (crackfill, sealcoat, etc.)
   - Continue conversion to LED streetlights
   - Pursue joint meetings with Sylvan and Lima Township to establish regional solutions for utilities

2. Complete the following project(s):
   - Sibley Re-surfacing
   - Tactical Urbanism projects
   - Sylvan Water system interconnect

3. Adjust the 5-year rolling Continuous Improvement Plan (CIP) for streets, including water, sewer and storm sewer infrastructure based on budget forecast.

4. Adjust the 5-year rolling CIP for vehicles, equipment, buildings & systems based on budget forecast

GOAL – Community Engagement and Enhancement

Objectives:

1. Engaging and Involving Community Youth in City Government

2. Youth Mental Health Collaborative

3. Continue implementation phase - Parks and Recreation Master Plan

4. Provide open houses/community forums on major issues under consideration by Council - for example Parks Plan open house

5. Continue to develop regional partnership(s) for non-motorized path. Partner with Sylvan Township for Connecting Communities for Westchester Farms/Fieldstone II. Complete Engineering Study for Sylvan Connection and other sections of trail

6. Continue City Manager Reports as part of formal staff reporting
GOAL - Encourage Innovation & Excellence in Customer Service

Objectives:
1. Continue to challenge the status quo through exploring alternative delivery of services or new facilities
2. Direct customers to the appropriate staff person within two minutes
3. Respond to customers’ concerns within one business day

GOAL – Promote a Safe Community

Objective:
1. Create a long-term, financially sustainable police services plan; maintain an adequate police/population ratio consistent with State averages
   - Research standards, evaluate ratios and other reports - City listed as a Top Ten Safest Community in Michigan
   - Continue training of personnel to assure highest quality workforce

GOAL- Renewal, or Continual Evaluation of Goals and Objectives

Objective:
1. Joint Work Session with DDA to discuss DDA strategic plan
2. Annually review and/or renew the goals within the master plan, Parks Plan, DDA development plan and other planning documents to ensure policy decisions that are being made further the long-term goals and objectives of the long range planning documents
GOAL - Develop & Maintain a First-Rate Work Force

Objectives:

1. Continue annual training programs for employee development
2. Provide training opportunities for City Council and Other Boards and Committees
3. Expand safety programs to minimize and/or transfer risk:
   - Continue to use MML, MECCA, and other resources for safety programs
   - Hold supervisors responsible for the use of proper safety gear by employees
   - Continue to upgrade equipment needed by staff to efficiently complete tasks
RULES OF THE CITY COUNCIL
Updated January 17, 2017

A. REGULAR AND SPECIAL MEETINGS

All meetings of the City Council will be held in compliance with state statutes, including the Open Meetings Act, Public Act 267 of 1976 as amended, and with these rules.

1. Regular Meetings

Regular meetings of the City Council will be held on the 1st and 3rd Monday of each month beginning at 7:00 PM at the Council Chamber at 311 S. Main, Chelsea, Michigan, or such other location as may be noticed in accordance with Section 3, hereafter.

2. Special Meetings

A special meeting shall be called by the City Clerk upon the written request of the Mayor or any three members of the Council on at least 24 hours written notice to each member of the Council served personally or left at the council member’s usual place of residence. No business shall be transacted at any special meeting of the Council unless the same has been stated in the notice of such meeting.

3. Posting Requirements for Regular and Special Meetings

A. After the first meeting of the Council following the November election a public notice stating the dates, times, and places of the regular council meetings will be posted at the City Offices.
B. For a rescheduled regular or a special meeting of the council, a public notice stating the date, time and place of the meeting shall be posted at least 18 hours before the meeting at the City Offices.
C. However, such notice, as described above, is not required for a meeting of the Council in emergency session in the event of a widespread natural disaster or a severe and imminent threat to health, safety or welfare of the public where two-thirds of the members of the Council determine that delay would be detrimental to the City’s efforts in responding to the threat.

4. Minutes of Regular and Special Meetings

A. In accordance with Section 6.7 of the Charter of the City of Chelsea, a journal in the English language, of the proceedings of
each meeting shall be kept by the clerk, and shall be signed by the
presiding officer and clerk of the meeting.

B. A copy of the minutes of each regular or special Council meeting
shall be available for public inspection at the City Offices during
regular business hours after the minutes are signed by the Clerk.

5. Study Sessions

A study session may be called under the same requirements as a Special
Meeting. A study session shall be a meeting held pursuant to the
Michigan Open Meetings Act. An agenda will be provided on all items to
be discussed and shall serve as the official minutes of the study session.
The purpose of the study session is to allow detailed consideration and
discussion of agenda items. No further business shall be conducted nor
shall motions be made at a study session. Discussion on agenda items
may proceed in absence of a quorum.

B. CONDUCT OF MEETINGS

1. Meetings to the Public

All regular and special meetings of the City Council shall be open to the
public, and citizens shall have a reasonable opportunity to be heard in
accordance with such rules and regulations as the Council may determine.

2. Agenda Participation

An agenda for each regular council meeting shall be prepared by the City
Manager with the assistance of the City Clerk with the following order of
business:

A. Call to Order
B. Pledge of Allegiance
C. Approval of Consent Agenda Items
D. Approval of Regular Agenda
E. Citizen Agenda Items
F. Public Comments
G. Awards, Presentations & Proclamations
H. Public Hearings
I. Council Business
J. Council Reports
K. Closed Session
L. Adjournment
Council members shall have the right to add items to the regular agenda before it is approved. However, Council members are encouraged to contact the City Manager before the meeting with items they would like added to the agenda. The additional of any item, by council or staff, that includes an expenditure of funds that is not in the approved fiscal year or that may put the City in and adverse financial situation, may be presented for discussion, but approval may be delayed until the next regular council meeting.

3. Consent Agenda

Council may use a consent agenda to allow the Council to act on numerous administrative or non-controversial items at one time. Items that could be included on this agenda include non-controversial matters such as approval of minutes, payment of bills, approval of recognition resolutions, etc. Any member of Council may request that an item be removed from the consent agenda and placed on the regular agenda for discussion.

4. Agenda Distribution

The Clerk or his/her designee shall distribute Council Agendas to the following:

- Mayor and Council Members
- Department Heads
- Washtenaw Now
- Chelsea Update
- Suntimes News

5. Quorum

Four members of the Council shall constitute a quorum for the transaction of business at all Council Meetings. In the absence of a quorum, a lesser number may adjourn any meeting to a later time or date with appropriate public notice.

6. Presiding Officer

The presiding officer shall be responsible for enforcing these rules of procedure and for enforcing orderly conduct at meetings (and may appoint a sergeant at arms). The Mayor is ordinarily the presiding officer. The City Council shall appoint one of its members Mayor pro tempore, who shall preside in the absence of the Mayor. In the absence of both the Mayor and Mayor pro tem, the Council shall appoint one of its members to preside.
7. Sergeant at Arms

The City Police are appointed the sergeant at arms for all City Council meetings.

C. CLOSED MEETINGS

1. Purpose

Closed meetings shall be held only for the reasons provided in the Open Meetings Act, which are the following:

A. To consider the dismissal, suspension, or disciplining of, or to hear complaints or charges brought against a public officer, employee, staff member, or individual agent when the named person requests a closed meeting.

B. For strategy and negotiation sessions connected with the negotiation of a collective bargaining agreement when either negotiating party requests a closed hearing.

C. To consider the purchase or lease of real property up to the time an option to purchase or lease that real property is obtained.

D. To consult with its attorney regarding trial or settlement strategy in connection with specific pending litigation, but only when an open meeting would have a detrimental financial effect on the litigation or settlement position of the Council.

E. To review the specific contents of an application for employment or appointment to a public office when a candidate requests that the application remain confidential. However, all interviews by a public body for employment or appointment to office shall be held in an open meeting.

F. To consider material exempt from discussion or disclosure by state or federal statute.

2. Calling Closed Meetings

A two-thirds roll call vote of the Council members elected or appointed and serving shall be required, except under Sections A and B above. The roll call vote and purpose or purposes for calling the closed meeting shall be entered into the minutes of the meeting at which the vote is taken.

3. Minutes of Closed Meetings

A separate set of minutes shall be taken by the Clerk or the designated Secretary of the Council at the Closed Session. These minutes will be
retained by the Clerk, shall not be available to the public, and shall only be disclosed if required by a civil action. These minutes may be destroyed one year and one day after approval of the minutes of the regular meeting at which the closed session was approved.

D. DISCUSSION AND VOTING

1. Rules of Parliamentary Procedure

The rules of parliamentary practice as contained in the latest edition of Roberts Rules of Order shall govern the Council in all cases to which they are applicable, provided that they are not in conflict with these rules, the ordinances of the City of Chelsea or State Statutes applicable to the City of Chelsea. Roberts Rules of Order are not applicable to motions to reconsider tie votes or to actions on administrative proceedings where the City council acts as a quasi-judicial body, such as, a Board of Appeals or variance appeals.

The Chair shall decide all questions arising under this parliamentary authority and shall be subject to appeal, which shall be determined by a majority of the council members present. The Chair shall preserve order and decorum and may speak to points of order in preference to other council members.

During the Council discussion and debate, no member shall speak until recognized for that purpose by the Chair. After such recognition, the member shall confine discussion to the question at hand and to its merits and shall not be interrupted except by a point of order raised by another member. Speakers should address their remarks to the chair, maintain a courteous tone, and avoid interjecting a personal note into the debate.

No member shall speak more than once on the same question unless every member desiring to speak to that question shall have had the opportunity to do so. The Chair, at his or her discretion and subject to the appeal process mentioned in the preceding section, may permit any person to address the council during its deliberations. Persons invited by a council member to be present and to address the Council during its deliberations are not required to obtain the permission of the Chair. All other persons desiring to address the Council during its deliberations on a specific item, must request of the chair the privilege to address the Council on that item before or during the audience participation section of the agenda.
2. Conduct of Discussion – Rules of Engagement

Rules of Engagement are the protocol for the City Council interactions and communications with the prescribed individuals and categories of people with whom they direct, interact with, and serve. These rules are not intended to discourage free discussion and communication with the City Council or individual members thereof. Rather they establish a code of decorum intended to facilitate and enhance the effectiveness of those communications, and to ensure that the policies and directives of the City Council are carried out timely, accurately and efficiently.

Guiding Principles of Communication

The City Council shall adhere to high levels of professionalism and ethical standards, both individually and as a Council, in all its communications and interactions both formal and informal within their official capacities. These communications will be guided by the following general principles:

The City Council commits to treat all individuals who appear before them or do business with or on behalf of the City with respect, courtesy, honesty and integrity.

The City Council shall strictly adhere to and abide by the requirements of the Michigan Open Meetings Laws and strive for complete transparency and accountability in its decision making and conduct of day-to-day City business.

Direction and decision-making by the City Council shall occur as a council. Individual members of the Council shall not attempt to exercise independent authority over the City Manager, City Attorney, director, official or employee thereof.

Communication By and Between Council Members

The City Council holds itself to the highest standards of honesty and integrity and commits to abide by both the spirit and the letter of the Chelsea City Code of Ethics (Employee Handbook, Section 2). The City Council recognizes that the actions of one City Council member can affect the reputation and integrity of the City Council as a whole. If a City Council member suspects a violation of City Council policy or applicable
law by another City Council member, s/he shall bring the matter to the attention of the City Council member and the City Council, and work to resolve the matter expeditiously.

If an interpersonal conflict or problem develops amongst individual members of the City Council, initially, such members shall work with only the people involved and strive to settle the conflict or problem in a constructive manner.

Full disclosure and communication amongst City Council members is necessary to enable the City Council to work together to advance the interest of Chelsea City citizens, taxpayers, and government. To insure that all City Council members are informed, the City Council commits to promptly communicate with one another concerning issues affecting the integrity, interests, and/or operation of Chelsea City government.

Citizen trust in government is critically important, and the City Council recognizes that a key to building and maintaining that trust is to place a high value on respecting other City Council members and those with whom the City Council works and serves. To that end, the City Council agrees to communicate openly with one another, to take others' concerns seriously, to work together as a team, and to make an effort not just to listen but to try to understand the points of views of others.

Members of the City Council must represent unconflicted loyalty and accountability to the interests of all citizens of Chelsea City. City Council members will respect and support the legitimacy and authority of all City Council decisions, regardless of any City Council member's personal position on a matter.

Compliance by Council Members -Disciplinary Measures

This policy is intended to encourage and promote the highest standards of ethical conduct and behavior by members of the Chelsea City Council and the Council has the right to enforce its rules and expect ethical and honorable conduct from its members.

The Chelsea City Council has the right to enforce its rules. The action can include, but not limited to, removing a member from the Council Chambers, censure, and holding a trial.

3. Ordinances and Resolutions

A vote on all ordinances and resolutions shall be taken by a roll call vote and entered into the minutes unless it is a unanimous vote. If the vote is unanimous, it shall be necessary only to so state in the minutes.
4. Roll Call and Abstention

In all roll call votes, the names of the members of the Council shall be called.

No member of the Council shall vote on any question in which he or she has a direct or indirect financial interest other than the common public interest or on any question concerning his own conduct. On all other questions, each member who is present shall vote when his or her name is called unless excused by the unanimous consent of the remaining members present.

5. Results of Voting

In all cases where a vote is taken, the Chair shall declare the results.

It shall be in order for any council member voting in the majority to move for a reconsideration of the vote on any question at that meeting or at the next succeeding meeting of the council, except in the case of tie votes, when any member may move for reconsideration. When a motion to reconsider fails, it cannot be renewed.

E. CITIZEN PARTICIPATION

1. General

Each Council meeting agenda shall provide for reserved time for audience participation, if requested, in addition to an opportunity for general audience participation.

2. Reserved Time Participation

Any person or group wishing to make an oral communication to the Council and notifying the City Clerk or Manager not later than 3:00 p.m. on the day of a council meeting will be granted up to five minutes reserved time. A group may reserve time without indicating any specific speaker.

The presiding officer shall have discretion to allow a member of the audience to speak, if requested by a member of the Council.
3. Length of Presentation

All presentations before the City Council shall be limited to five minutes in length per individual presentation. The Clerk will maintain the official time and notify the speakers when their time is up.

4. Addressing the Council

Persons addressing the City Council should state their name and home address. They should confine discussion to the question at hand and to its merits. Speakers should address their remarks to the chair, maintain a courteous tone, and avoid interjecting a personal note into the debate. No person shall have the right to speak more than once on any particular subject until all other persons wishing to be heard on that subject have had the opportunity to speak.

5. Non-reserved Audience Participation

Any person who wishes to speak and who did not reserve time may speak at this point on the agenda. All rules of conduct still apply.

6. Public Hearing

The provisions in paragraph 2 above shall not apply to declared public hearings, during which members of the audience may address the Council upon the subject of the public hearing.

F. MISCELLANEOUS

1. Adoption and Amendment of Rules and Procedure

The rules of procedure of the City Council will be reviewed and adopted at the first meeting of the Council following the seating of the Council members elected in November. A copy of the rules adopted shall be distributed to each council member.

2. Suspension of Rules

The rules of the City Council may be suspended for a specific portion of a meeting by a majority of the members present except that council actions shall conform to state statutes and to the Michigan and the United States Constitution.
3. Bid Award and Bid Openings

Bid openings will take place as advertised in the request for bids. A recommendation will be made to the City Council from the City Manager, City Department Head and/or the City Consultant following the reviewing of the bids.

Bids will be awarded by the City Council during regular meetings. A bid award may be made at a special meeting of council if that action is announced in the notice of the special meeting.

4. Boards, Committees, and Commission Appointments

City Boards and Commissions will be filled by an application process:

A. All open positions will be posted on the City website and will state the application period.
B. The applications are to be submitted to the Office of the City Clerk and are due by 12:00 p.m. on the date of closing.
C. City Clerk will acknowledge receipt of application.
D. Applications will be reviewed for eligibility and then distributed to all members of City Council.
E. The appointment process will take place at a City Council meeting, at which time applicants may be asked questions by the City Council.
F. The appointment process will be a part of the City Council’s regular agenda and all eligible applications will appear in the Council packet.
G. City Council will discuss recommendations, may make nominations, and will vote on appointments in accordance with the Charter of the City of Chelsea, Chelsea city ordinances, and Michigan state statutes.
H. City Clerk will notify applicant of final disposition.
I. The application period will start 30 days prior to the expiration of the existing term. The 30 day period starts at the end of the existing term. (City Council motion - 01/17/17)
J. Applicants must be City of Chelsea residents, with the exception of the Downtown Development Authority which is chartered separately by state law. (City Council motion - 01/17/17)

The following chart outlines the appointment process for City Boards, Committees and Commissions according to State law, City charter and City ordinances. This document should be reviewed periodically to ensure consistency with any and all legislative updates.
<table>
<thead>
<tr>
<th>Board, Committee, Commission</th>
<th>Existing Language</th>
<th>Document Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Planning Commission</td>
<td>Appointed by chief elected official (Mayor) subject to majority vote of Council.</td>
<td>State Law, City Charter 7.12</td>
</tr>
<tr>
<td>Downtown Development Authority</td>
<td>Appointed by chief elected official (Mayor) subject to majority vote of Council.</td>
<td>State Law</td>
</tr>
<tr>
<td>Zoning Board of Appeals</td>
<td>Under state law Council is authorized to make appointments</td>
<td>State Law, City Charter 7.12</td>
</tr>
<tr>
<td>Human Rights Commission</td>
<td>Members approved by City Council</td>
<td>Chelsea Ordinance 175, City Charter 7.14</td>
</tr>
<tr>
<td>Parks and Recreation</td>
<td>Council may create such entities as may be needed for public health, safety and well-being, including but not limited to parks and recreation, transportation, technology and historic district</td>
<td>City Charter 7.14</td>
</tr>
<tr>
<td>Board of Review</td>
<td>Appointed by the Mayor with the advice and consent of the Council</td>
<td>City Charter 10.7</td>
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</tbody>
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